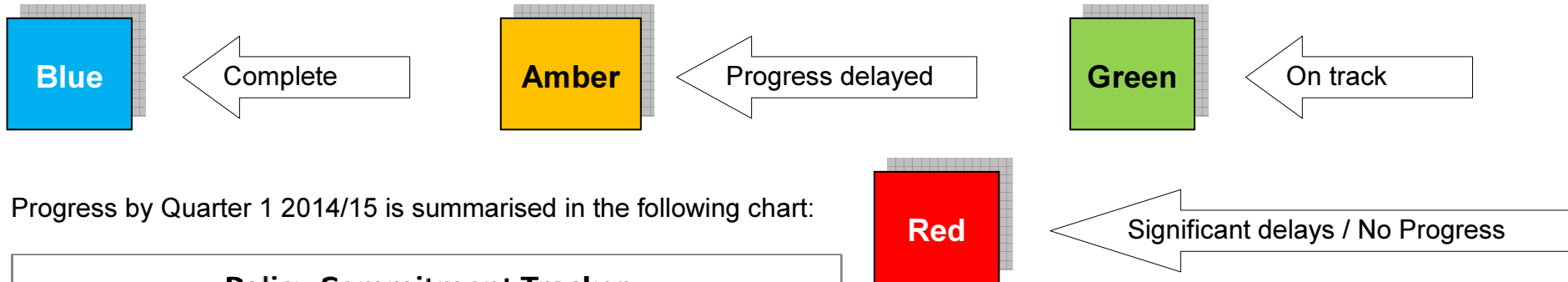


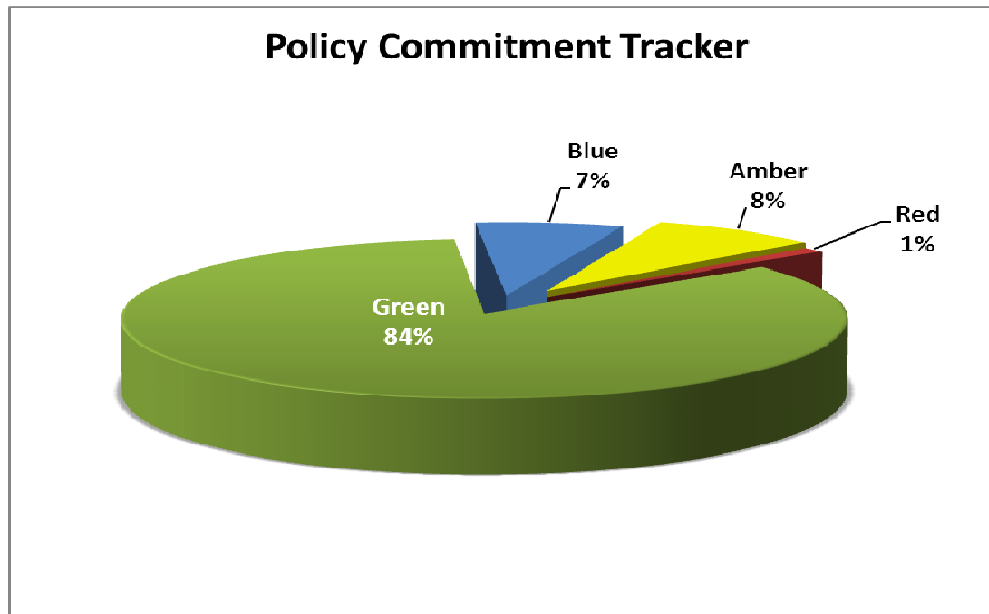
Policy Commitments Tracker - by Manifesto Theme: Progress by Quarter 1 2014/15

The Policy Commitments represent the Council's key priorities for delivery and were adopted by Council on 26th July 2012. Policy Commitments vary in their nature, some have specific in year outcomes, and others are targets to progress toward over 5 or more years. The Policy Commitments Tracker describes and is used to monitor the Council's progress delivering the Policy Commitments.

Progress is denoted by a BRAG status as follows:



Progress by Quarter 1 2014/15 is summarised in the following chart:



Policy Commitments Tracker, by Manifesto Theme

Standing Up for Strong Council Finances				
Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it (including next steps)	Responsible Officer/ Cabinet Member	Progress during Qtr 1 2014/15 & RAG status ¹
Undertake an urgent review of the Council's finances and assets in order to start putting the management of these on a sensible, sound long-term basis (ref: 3.1)	A robust and rigorous financial model and budget strategy. A sound financial position.	The Budget Review Group has been established to review all aspects of the Council's budgets and a new Budget Strategy has been developed as part of Sustainable Swansea Cabinet approval of the Sustainable Swansea delivery programme 29 July 2014 Mid-term Budget Statement October 2014	Head of Financial Services & Chief Operating Officer(Property Assets) Cllr Rob Stewart	Amber Continuous reviews ongoing on an Area and Service basis. However, process is time consuming and resource intensive and activity is currently being targeted on delivery of those actions already identified.
Seek to ensure that Council expenditure and other local public bodies make on the procurement of goods and services, for the benefit of the local economy, jobs and training. (ref: 3.4)	The benefits of Council expenditure and the expenditure of other public bodies is maximized in the local areas	Many contracts to date have incorporated social benefit clauses. Ongoing Beyond Bricks and Mortar initiative to be delivered in line with performance targets. Expenditure in Swansea SA1 – SA8 improved from £73m 2011/12 to £85m 2012/13	Head of Economic Regeneration & Planning & Strategic Procurement Manager Cllr Rob Stewart	Green

¹ Blue = complete, Green = on track, Amber = progress delayed / concerns with delivery, Red = significant delays / no progress

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it (including next steps)	Responsible Officer/ Cabinet Member	Progress during Qtr 1 2014/15 & RAG status ²
<p>Explore collaborative and innovative ways in which local services can be financed and delivered most efficiently.</p> <p>(ref: 3.4)</p>	<p>New models of service delivery which are collaborative and innovative</p>	<p><i>Sustainable Swansea, fit for the future</i> is the Council's future service and budget strategy and provides the framework to agree which services we will provide in the future different funding options and alternative delivery models for these.</p> <p>Cabinet approval of the Sustainable Swansea delivery programme 29 July 2014.</p>	<p>Director of Corporate Services</p> <p>Cllr Rob Stewart</p>	<p>Green</p>

² Blue = complete, Green = on track, Amber = progress delayed / concerns with delivery, Red = significant delays / no progress

Standing Up for Council Democracy

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer/ Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
Implement a “Swansea Councillor Charter”, which is a higher standard of stewardship for Councillors beyond that anticipated in the Code of Conduct (ref: 4.5)	Excellent standards of stewardships displayed by Councillors	This commitment has been delivered and the Charter is in place. However, the real outcome will take longer to achieve and evidence. Evaluation to be undertaken after one year	Head of Democratic Services Deputy Leader, Christine Richards	Blue
Introduce a ‘Pledge on Standards’ and work with the Standards Committee in developing its democratic structures, ensuring fairness, equality & efficiency. (ref: 4.7)	Democratic structures are fair, equal and efficient.	This commitment has been delivered and the Pledge is in place. Evaluation to be undertaken after one year	Head of Democratic Services Deputy Leader, Christine Richards	Blue
Consult the Standards Committee and agree best practice with regard to new Committee structures & balance of representation aiming to promote efficiency of resource, equality of representation (ref: 4.8)	Democratic structures maximise the skills and knowledge within the Council. Democratic structures have equality of representation	All Political Group Leaders and the Chief Executive have individually met with the Standards Cttee and members of the Standards Cttee now routinely attend Cllr training sessions, so they are trying to be more active with Cllrs to promote two way communication	Head of Legal, Democratic Services and Procurement Deputy Leader, Christine Richards	Blue

Standing Up for a City of Learning

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer/ Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Develop with partners a 10-year 'City of Learning' strategic plan for the city's lifelong education and training system.</p> <p>(ref: 6.5)</p>	<p>A clear coherent Learning Plan for the city's lifelong education and training system.</p> <p>Opportunities for learning and training for all.</p>	<p>Swansea Learning Partnership includes a range of learning providers working together to develop this strategic approach.</p> <p>Swansea was named as the UK's UNESCO Learning City and has adopted entrepreneurial skills as its key focus and has signed the Beijing Declaration on Learning City.</p>	<p>Director of People</p> <p>Cllr Will Evans</p>	Amber
<p>Adopt a new dynamic relationship with schools, the further education college, the two universities and the city's employers.</p> <p>(ref: 6.5)</p>	<p>Effective collaborative relationships between the Council, schools, further education colleges, local universities and the city's employers.</p>	<p>Employment Training is exploring closer working with Gower College Swansea around Work Based Learning.</p> <p>The Swansea Guarantee continues to operate.</p>	<p>Director of Place (uni/employers) & Director of people (schools/FE)</p> <p>Cllr Will Evans</p>	Amber
<p>Encourage greater collaboration between schools.</p> <p>(ref: 6.6)</p>	<p>Effective collaboration between schools.</p> <p>Sharing best practice, resources and support between schools.</p>	<p>Expand the growing network of Professional Learning Communities (PLCs) across all Swansea schools. Put a regional network of System Leaders in place to support groups of PLCs</p>	<p>Chief Education Officer</p> <p>Cllr Will Evans</p>	Green

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer/ Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
Implement a programme for sharing best practice between teachers & schools. (ref: 6.6)	Best practice which is effectively shared between teachers and schools.	Continue to use Swansea Education forums and Swansea's 'Edunet Portal for Learning' to share best practice in Swansea schools	Chief Education Officer Cllr Will Evans	Green
Explore ways of improving pupil engagement and attendance. (re: 6.6)	Improved pupil engagement and attendance	Continue the significant focus and initiatives in place - Improve attendance so pupils engage more in learning. Reductions in exclusions. Reduction in NEETs.	HoS Education Inclusion Cllr Will Evans	Green
Introduce an ambitious, rigorous and supportive school performance framework. (ref: 6.6)	An ambitious, rigorous and support school framework	Implementing the School Effectiveness Framework. Use of the RSCIF to categorise schools and target support, challenge and intervention according to need.	Chief Education Officer Cllr Will Evans	Green
Raise educational standards and the performance of all schools and pupils in Swansea. (ref: 6.7)	Improved educational standards and outcomes for all pupils	Implementing the School Effectiveness Framework. Introduction of Regional Challenge and Intervention Framework to targets / challenge / intervene according to need. Numeracy and literacy strategies.	Chief Education Officer HoS Education Inclusion Cllr Will Evans	Green

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer/ Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
Re-balance school funding to focus on need. (ref: 6.7)	School funding is re-balanced according to need	Maintain the management of Education funding as a 'One Education Budget'. Maintain the engagement with schools via the School Budget Forum and sub-groups - Visibility of all Education budget pressures and challenges and understand the implications on schools' delegated budget.	Chief Education Officer HoS Education Planning & Resources HoS Education Inclusion Cllr Rob Stewart	Green
Ensure 85% of Government education funding is delegated directly to school's budgets, with the remainder for targeted specialist school and teacher support. (ref: 6.7)	85% of education funding is delegated directly to schools.	On-track to deliver 85% delegation by 2014/15. We have moved from 73.5% delegated to schools in 2011 to 82.9% delegated for 2013/14	Chief Education Officer HoS Education Planning & Resources, HoS Education Effectiveness, HoS Education Inclusion & Head of Finance (for the 85% delegated budget) Cllr Rob Stewart	Green 84.8% delegation rate for 2014/15 – would have exceeded 85% if it had been possible to delegate the additional funding for the Living Wage (which will happen in 2015/16).
Promote community-focused schools and 'family learning'. (ref: 6.7)	Enhanced literacy and numeracy skills and reducing disadvantage through engaging with families.	Provide a programme of basic skills as part of the local and national literacy and numeracy strategies. Promote community-focused schools and 'family learning'.	HoS Education Inclusion HoS Education Planning and Resources. Cllr Evans	Green

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer/ Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Implement a Swansea Pledge to ensure all 18-24 year olds have access to quality employment, education, and enterprise or training opportunities.</p> <p>(ref: 6.10)</p>	<p>All 18 – 24 year olds have access to quality employment, education and enterprise or training opportunities.</p>	<p>The implementation plan of the Youth Progression and Engagement Framework is being developed, outlining how the Council will develop the Swansea Guarantee and provide support for NEETs.</p>	<p>Head of Poverty. Head of Education Inclusion Cllr Mitch Theaker</p>	<p>Green</p> <p>Youth Guarantee in place</p> <p>Developing our understanding and approach to targeted key worker roles</p>
<p>Explore setting up a Swansea Skills Campus and a Swansea-wide apprenticeship scheme and seek support for this from other employers in the city. (ref: 6.10)</p>	<p>A skills campus and a Swansea wide apprenticeship scheme aiming to motivate learners and unemployed who lack ambition in relation to learning and progression.</p>	<p>A joint report is being prepared for Executive Board discussion in August setting out current work.. Subject to agreement, prepare a pilot of a Swansea wide apprenticeship scheme.</p>	<p>Head of Economic Regeneration & Planning Cllr Will Evans</p>	<p>Green</p> <p>Inform Swansea is up and running with opportunities</p> <p>Apprentices sought annually by the Council</p> <p>Job's clubs and Youth services supporting people to access opportunities</p> <p>Youth Guarantee in place. Developing our understanding and approach to targeted key worker roles</p>

Standing Up for Jobs and Regeneration

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Work with partners and the business community to promote Swansea Bay City region positively; to attract investment and creating the right conditions for jobs, businesses and wealth.</p> <p>(ref: 7.1)</p>	<p>A more competitive and prosperous city region</p>	<p>Strategy adopted and City Region has been launched. Board meetings are taking place and project development underway. Support Unit for Board is under discussion. Knowledge Economy and Innovation Group established.</p> <p>Campaigns are underway to target potential, capitalising on both the sport and cultural opportunities. Pro-active targeting of potential investors.</p>	<p>Head of Economic Regeneration & Planning & Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Nick Bradley</p>	<p>Green</p> <p>We have worked with a range of tourism businesses in order to promote the diverse cultural offer in Swansea. Specific emphasis has been placed on the Dylan Thomas product and the events programme in centenary year.</p>
<p>Seek a new strategic alliance with the city's two universities and support Swansea University in its creation of a Science and Innovation Campus and work with Swansea Metropolitan University to develop its expertise in the media and creative arts</p> <p>(ref:7.6)</p>	<p>A new alliance with the city's two universities</p> <p>The creation of a Science and Innovation campus</p> <p>Supporting Swansea Metropolitan university to develop its expertise in the media and creative arts.</p>	<p>Knowledge Economy & Innovation Group established under auspices of City Region Board, to provide support to the universities in order to facilitate their development</p> <p>Developing the City of Culture Strategy. Further development of the partnerships underway associated with the submission of the Ideas, People and Places Bid to</p>	<p>Head of Economic Regeneration & Planning & Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Nick Bradley</p>	<p>Green</p>

		ACW in May 2014.		
<p>Work closely with the city's two universities, the Welsh Government and other partners to develop a 'Creative City Region' strategy and build Swansea as a science, technology and creative capital, developing a dynamic knowledge-based economy</p> <p>(ref: 7.6)</p>	<p>A Creative City Region.</p> <p>A strong focus on science, technology, with a dynamic knowledge economy</p>	<p>Strategy Adopted and City Region launched. Projects ideas under development, including knowledge & innovation projects.</p> <p>Knowledge Economy & Innovation Group established under auspices of City Region Board, to provide support to the universities and the private sector in order to facilitate their development</p>	<p>Head of Economic Regeneration & Planning</p> <p>Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Nick Bradley</p>	<p>Green</p> <p>Destination Management Plan approved by Cabinet in Dec 2013. Delivery groups established and have met to implement and monitor the action plan. Plan reported to the steering group chaired by Cllr N Bradley.</p>
<p>Working with others to create a clear, coherent and balanced approach to the city centre.</p> <p>(ref: 7.7)</p>	<p>A clear and improved city centre offer.</p>	<p>The city centre review is underway which includes public consultation & engagement to help shape the future development strategy. A "future cities" conference with international speakers is being organised with DCfW to take place in October</p>	<p>Head of Economic Regeneration & Planning</p> <p>Cllr Nick Bradley</p>	<p>Green</p>
<p>A City Centre strategy in line with the principles of good urban design.</p> <p>(ref: 7.7)</p>	<p>An improved city centre offer which is based on good urban design.</p>	<p>The city centre review is underway which includes public consultation & engagement to help shape the future development strategy and support future funding bids..</p>	<p>Head of Economic Regeneration & Planning</p> <p>Cllr Nick Bradley</p>	<p>Green</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Plans for a sustainable transport system (City Centre).</p> <p>(ref: 7.7)</p>	<p>A sustainable city centre transport system. Reduced pollution and congestion. Healthier and more active lifestyles</p>	<p>Sustainable modes of transport are being developed as part of our Regional Transport Plan. The Cycle Action Plan has been agreed, The Swansea Bay City Region Board has identified the City Centre and sustainable connectivity as a priority for action. The introduction of the Active Travel Act and the responsibilities on Local Authorities to map current and aspirational cycle routes, make progress on improving facilities and promoting walking and cycling will support this policy commitment.</p>	<p>Head of Highways & Transportation</p> <p>Cllr Sybil Crouch</p>	<p>Green</p>
<p>Improve perceptions of our city as a place to work, to visit and to live.</p> <p>(ref: 7.7)</p>	<p>An increase in positive perceptions about Swansea city centre being a positive place to work, visit and live.</p>	<p>The city centre review is underway which includes public consultation & engagement to help shape the future development strategy. A “future cities” conference with international speakers is being organised with DCfW to take place in October. Vibrant & Viable Places funding has been awarded and City Region Board support has been secured to commence discussions with WEFO regarding EU funds. A launch of the revised strategy and development prospectus will take</p>	<p>Head of Economic Regeneration & Planning</p> <p>Cllr Nick Bradley</p>	<p>Green</p>

		place in the New Year.		
<p>Aim to enhance our public spaces and adopt a coherent approach to our city's built heritage and empty properties.</p> <p>(ref: 7.7)</p>	<p>Enhanced public spaces and coherence in relation to the city's built heritage and empty properties</p>	<p>Cabinet have agreed a buildings at risk strategy and have allocated funding from the Regeneration Assistance Grant in order to support a prominent listed building at risk. In addition, an empty property officer is employed in Housing and Public Health, to help bring empty residential properties back into use.</p> <p>The city centre review is underway which includes public consultation & engagement to help shape the future development strategy. This work has a significant urban design input.</p>	<p>Head of Economic Regeneration & Planning</p> <p>Cllr Nick Bradley</p>	Green
<p>Seek to increase the number of people living in our city centre and improve the mix of housing type and tenure.</p> <p>(ref:7.7)</p>	<p>An increase in the number of people living in the city centre and an improvement in the mix of housing type and tenure</p>	<p>An allocation of £8.4m has been awarded by WG – Vibrant and Viable Places funding to support the Council's Realising the Potential programme, which includes a significant quantity of new and refurbished properties within the city centre.</p>	<p>Head of Economic Regeneration & Planning</p> <p>Cllr Nick Bradley</p>	Green

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Work with businesses and local communities to support imaginative and sustainable development of smaller suburban retail centres.</p> <p>(ref: 7.8)</p>	<p>The development and sustainability of smaller suburban retail centres.</p>	<p>Regeneration funding and RDP funding is currently being deployed in eligible areas, providing support for projects that enhance and create opportunities. District Regeneration Assistance Grant - Flexible funding to support a range of business activities, has been awarded to businesses following the invitation and assessment of bids..</p>	<p>Head of Economic Regeneration & Planning Cllr Nick Bradley</p>	<p>Green</p>
<p>Tackle Poverty and unemployment, especially among young people and within the most deprived communities. Draw up and implement an anti-poverty action plan for the city</p> <p>(ref: 7.9)</p>	<p>The development and implementation of an anti-poverty plan.</p> <p>The reduction of poverty and unemployment, especially within the most deprived areas</p>	<p>A draft poverty strategy and action plan have been produced (including a poverty profile and a performance framework). There are plans to develop an external Poverty Partnership under the auspices of the LSB.</p>	<p>Director of People and the Head of Poverty and Prevention Leader, David Phillips Cllr Ryland Doyle</p>	<p>Green</p> <p>Tackling Poverty Strategy is written – going out to consultation</p> <p>Action plan is drawn up and performance management framework Poverty Profile is being updated Swansea Partnership Poverty Forum has had its first meeting</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Explore with Swansea's Credit Union, new ways it can use the extra powers provided by the last Government to make loans to micro businesses, to support expansion of local economic activity in our city. (ref: 7.12)</p>	<p>To increase the number of loans to micro businesses in order to increase economic activity.</p>	<p>Supporting and developing Credit Unions in relation to lending to micro-business</p>	<p>Head of Poverty and Prevention Leader, David Phillips Cllr Ryland Doyle</p>	<p>Green</p> <p>One loan has already been secured through the Credit Union and UK steel grants. Other opportunities are being sign-posted as they arise.</p> <p>Credit Union Review is underway to assist in the future direction, priorities and funding of the credit union</p>
<p>With other public sector employers explore the feasibility of implementing a 'Living Wage' for those employed on low incomes. (ref: 7.12)</p>	<p>Encourage other employers in the city to pay the present Living Wage rate of £7.45 per hour to any staff under this at present.</p>	<p>The Council has implemented the Living Wage in April 2014.</p> <p>An initial meeting to discuss the potential for Swansea University to adopt a Living Wage was held, and advice and support given to the University in order that they can progress this.</p>	<p>Head of Poverty and Prevention Leader, David Phillips</p>	<p>Green</p> <p>Swansea Uni is looking at implementing the Living Wage</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Work with Moneyline Cymru and the local credit union to help low-income citizens with affordable loans and personal finance.</p> <p>(ref: 7.12)</p>	<p>To increase access to affordable loans for low income citizens.</p>	<p>Increase the sustainability of the CU by increasing the number of savers and promote affordable alternatives to payday loans and door step lenders for staff who may be experiencing financial difficulties.</p> <p>The SIU is working with the Credit Union to increase the number of CCS saving with CU via payroll deduction</p>	<p>Head of Poverty and Prevention</p> <p>Leader, David Phillips</p>	<p>Green</p> <p>The Financial Inclusion Steering group has been working on publicising other loan opportunities and debt and finance support</p>
<p>Work with organisations such as Swansea Citizens' Advice Bureau and make targeted use of schemes such as Community First, to enhance the Council's existing Welfare Rights Unit to help low-income families, including working parents with children.</p> <p>(ref: 7.13)</p>	<p>To increase the accessibility and reach of advice in relation to benefits for families living in deprived areas.</p>	<p>Communities First staff are working closely with CAB to ensure that any outreach is getting to the people who most need support, and helping the CAB to get new clients. The SIU are liaising closely with the Prosperous Officers maximizing their support to those in need</p> <p>Social Inclusion Unit is providing Welfare Rights Advice to support low-income families through key workers.</p> <p>We are working together across LSB member organisations to set up a Welfare Reform group that will coordinate the support available to</p>	<p>Head of Poverty & Prevention lead</p> <p>Leader, David Phillips</p>	<p>Green</p> <p>Communities First are looking to increase the number of CAB advice sessions within Cluster areas</p> <p>The SIU and Prosperous officers are working together on debt and finance support for residents</p> <p>The SIU is working closely with third sector organisations e.g. Age Cymru, Coastal Housing etc. to understand and mitigate against the Impacts of Welfare Reform</p>

		<p>local people.</p> <p>A Working group has been formed to develop Swansea's approach to the future implementation of Universal Credit. This will provide support to access ICT, delivery of training and key worker support. An option of receiving funding through the Local Support Service framework is being actively pursued</p>		<p>through the Welfare Reform and UC steering group.</p> <p>The SIU is working with Community Regen to maximise the use of assistance funds for benefits and employment support for Refugees available from JCP</p>
<p>Work with Welsh Government and other key partners in the city region such as industry, our universities and other local authorities to exploit opportunities in key sectors such as green energy, quality tourism, high value manufacturing, life sciences, ICT and the creative industries.</p> <p>(ref: 7.14)</p>	<p>A more competitive and prosperous city region.</p> <p>Effectively managed destination, improved visitor experience.</p>	<p>Strategy Adopted and City Region launched. Projects under development. Knowledge Economy and Innovation Group established to facilitate project delivery in key sectors.</p> <p>Low carbon initiatives under feasibility assessment, including CREES and district heating.</p> <p>Developed a Sustainable Destination Management Plan - Swansea</p> <p>Campaigns are underway to target potential visitors, capitalising on both the sport and cultural opportunities. Re-branded Tourism Offer. Pro-active targeting of</p>	<p>Head of Economic Regeneration & Planning</p> <p>Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Nick Bradley</p>	<p>Green</p>

		potential investors.		
<p>Develop and implement a quality sustainable tourism action plan to maximize the economic benefit for the city.</p> <p>(ref: 7.15)</p>	<p>A sustainable tourism action plan</p>	<p>Incorporate Sustainability into Tourism decision-making at all levels. Prepare Sustainability Policy/Guidelines for C&T. Incorporate at all levels of Dept - Environmental, economic and social benefits to local, regional and national level.</p> <p>Destination Management Plan in progress signed approved by Cabinet in Dec 2013</p>	<p>Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Nick Bradley</p>	<p>Green</p> <p>Destination Management Plan approved by Cabinet in Dec 2013. Delivery groups established and have met to implement and monitor the action plan. Plan reported to the March 27th steering group chaired by Cllr N Bradley.</p>

Standing Up for Strong Transport Links

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Complete Swansea's Park & Ride system with a scheme for the west of the city.</p> <p>(ref: 8.1)</p>	<p>Park and ride system in the west of the city.</p>	<p>Feasibility work undertaken, but no site or funding has been identified.</p>	<p>Head of Highways & Transportation.</p> <p>Cllr June Burtonshaw</p>	<p>Red</p>
<p>Work with the Welsh Government, neighbouring local authorities, transport users and providers to develop a sustainable transport plan for the city and region</p> <p>(ref: 8.2)</p>	<p>To develop a sustainable transport plan for the city and region</p>	<p>Work will be undertaken with Swansea Bay City Region Board and other South West Wales authorities to support sustainable transport in Swansea. A Transport Adviser to the Board has been appointed and a local Transport plan will be produced by January 2015.</p>	<p>Head of Highways & Transportation</p> <p>Cllr June Burtonshaw</p>	<p>Green</p>
<p>Work with the Welsh Government to lobby the Government in London to extend the electrification of the main line from London to Swansea.</p> <p>(ref: 8.3)</p>	<p>An extension of the electrification of the main line from London to Swansea</p>	<p>An extensive lobbying exercise was undertaken collaboratively through the South West Wales councils and SWWITCH, and in partnership with local private sector representatives. This commitment has now been completed.</p>	<p>Head of Highways & Transportation</p> <p>Cllr June Burtonshaw</p>	<p>Blue</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Explore with Welsh Government the creation of a Joint Transport Authority for Swansea and the wider city region.</p> <p>(ref: 8.3)</p>	<p>To develop a Joint Transport Authority for Swansea and the wider region.</p>	<p>From the 1 April 2014, funding for transport has been redirected to local authorities with input from the City Region Board. Details of arrangements for strategic transport planning and interface with the city regions to be confirmed.</p>	<p>Head of Highways & Transportation</p> <p>Cllr June Burtonshaw</p>	<p>Green</p>
<p>Explore the introduction of 'oyster'-style travel cards</p> <p>(ref: 8.3)</p>	<p>To provide 'oyster style' travel cards, discounts and benefits.</p>	<p>The Welsh Government Bus Policy Advisory Group report published in June 2014 has recommended that further work be undertaken by the Fair Fares project to determine action needed to establish an all Wales ticketing system with interavailability between bus operators and with the rail network.</p>	<p>Head of Highways & Transportation</p> <p>Cllr June Burtonshaw</p>	<p>Amber</p>
<p>Seek to follow NICE (National Institute for Health & Clinical Excellence) Guidance on Physical Activity and the Environment.</p> <p>(ref: 8.4)</p>	<p>Interventions and activities are based on sound and robust evidence and evaluated practice.</p>	<p>Creating a Healthy and Active Swansea Action Plan aims to improve the health and wellbeing for everyone across the City and County - A Vision for Swansea; "The most Active, Healthy and Informed city in the UK, where a healthy lifestyle is the norm".</p>	<p>Head of Culture, Sport, Leisure and Tourism.</p> <p>Cllr Nick Bradley</p>	<p>Green</p> <p>3.42 million physical activity visits achieved (target 3.4 million)</p> <p>On target to achieve 11% of 11-16 year olds participating in 20 or more extra-curricular sporting and physical activity opportunities</p>

				<p>No. of visits to sport and leisure centres per 1000 population achieved 8,224 (target 8,046).</p> <p>3 792 Passport to Leisure members achieved (target 3,600).</p> <p>74% of clients referred to the national exercise scheme due to ill-health / obesity still active after 12 months (target 53%)</p>
<p>Adopt the 'Wheelrights' Manifesto' and seek to significantly increase access to safe, quicker and more cost effective cycle & walking routes through many areas of the city.</p> <p>(ref: 8.5)</p>	<p>Improved cycling and walking routes – safer, quicker and more cost effective.</p>	<p>The Wheelrights manifesto has been adopted. Working with Wheelrights and Sustrans, the council are implementing the city centre cycling network .A map of cycling routes in the centre centre has been published. A Swansea Bay Cycling Commuter Routes tube style map has been produced in conjunction with Neath Port Talbot CBC.</p>	<p>Head of Highways & Transportation.</p> <p>Cllr Sybil Crouch</p>	<p>Green</p>
<p>Encourage quality cycle training in schools and for adults.</p> <p>(ref: 8.5)</p>	<p>An increase in cycling and improved levels of road safety whilst cycling.</p>	<p>A programme of cycle training for school children and police officers has been delivered. However, this is likely to be reduced following a reduction in Welsh Government funding</p>	<p>Head of Highways & Transportation.</p> <p>Cllr Sybil Crouch</p>	<p>Amber</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Encourage the emergence of the electric car and explore local authority controlled car parks being equipped with electric car recharging points.</p> <p>(ref: 8.6)</p>	<p>The great use of electric cars with Local Authority car parks fitted to facilitate their use.</p>	<p>The Council are currently piloting the use of 9 electric cars within their corporate Building and Property service department and if it is successful, it will be rolled out further. A feasibility study is being undertaken in relation to the installation of electric car charging points at key sites in the city.</p>	<p>Chief Operating Officer Head of Highways & Transportation Cllr June Burtonshaw</p>	<p>Green</p> <p>Whilst much of the fleet renewal programme has been suspended pending work to reduce fleet size, some new vehicles have been procured. One additional electric car is on order for Gower AONB, three Euro 6 HGV vehicles also on order. Trials of electric vans and hybrid trucks are currently on-going. Cross-sector electric vehicle working group initiated to co-ordinate strategy for charging points within County, first meeting held in July 2014. Technical Group Leader to advise on technical resources to be allocated to the project.</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Consider introducing a Quality Bus Partnership and Quality Bus Contract between the Council and bus operators. Simplified services, improved bus priorities and service frequencies, especially to poorer communities, plus a simplified fares system.</p> <p>(ref: 8.8)</p>	<p>Improved and simplified services and fares, especially within deprived communities</p>	<p>A feasibility study has been undertaken in relation to the introduction of a Bus Quality Contract Scheme. However, the research concluded that it was very costly to implement at a time of financial uncertainty for the Council and that there was no evidence elsewhere in the UK of a Bus Quality Contract Scheme being implemented. Voluntary Bus Partnerships are currently being investigated by Officers as a potential alternative which can be implemented more quickly and with less long term financial commitment.</p>	<p>Head of Highways & Transportation</p> <p>Cllr June Burtonshaw</p>	<p>Amber</p>
<p>Using existing licensing arrangements to ensure that taxi points are safe, well lit and stewarded.</p> <p>(ref: 8.9)</p>	<p>Safe, well lit and stewarded taxi points</p>	<p>The Council have supported and jointly funded the provision of Taxi Marshalls with the Business Improvement District (BID) at specific taxi ranks on key dates through the year.</p>	<p>Head of Housing & Public Protection lead</p> <p>Cllr June Burtonshaw</p>	<p>Green</p> <p>Ongoing work, i.e. Licensing officers undertake regular out of hours enforcement and carry out visits to the taxi ranks.</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Work with Welsh Government, transport users and operators to commission detailed studies into the feasibility of Demand Responsive Transport (DRT) services operating to neighbourhood shopping centres and major public services, such as the city's two main hospitals.</p> <p>(ref: 8.10)</p>	<p>Transport which is responsive to local needs and access to key resources and facilities.</p>	<p>The council are currently undertaking a feasibility study in relation to Demand Responsive Transport. This includes the expansion of community transport e.g a community bus service to North Gower using Social Services' transport was implemented in February 2014 and a further 3 community bus routes will start in August 2014. The feasibility of a Wheels to Work scheme in conjunction with other Councils in South West Wales is being investigated</p>	<p>Head of Highways & Transportation Cllr June Burtonshaw</p>	<p>Green</p>
<p>Reintroduce a 'real time' passenger information system.</p> <p>(ref: 8.10)</p>	<p>Real time information for passengers</p>	<p>Real Time Information is in place on the Metro route and is included as a project within the Regional Transport Plan. This can be progressed subject to funding and bus operator involvement. A bid for Local Transport Funding was submitted to Welsh Government in February to undertake a feasibility study into expanding Real Time Information provision in Swansea. This bid was unsuccessful but it is proposed that a further bid be submitted in future.</p>	<p>Head of Highways & Transportation Cllr June Burtonshaw</p>	<p>Amber</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
Examine creating a new bus-rail interchange at Swansea rail station. (ref: 8.11)	Greater connectivity between bus and rail services.	The Council have undertaken a review of bus service/rail service connections and improved connectivity by placing screens with information about busses in the train station and vice versa	Head of Highways & Transportation Cllr June Burtonshaw	Blue
Carry out studies, with local bus companies, to explore the feasibility of introducing a discount entitlement card for teenagers up to 19 years old. (ref: 8.12)	Discounted bus fares for young people aged 16-18 years.	Working in partnership with First Cymru, we have introduced reduced bus fares for young people aged 16 – 18 yrs	Head of Highways & Transportation Cllr June Burtonshaw Cllr Mitch Theaker	Blue
Examine providing the city centre's main streets with continuous covered walkways to guarantee weather proof shopping. (ref: 8.14)	The introduction of covered walkways to guarantee weather proof shopping.	An assessment will be carried out as part of the review of the City Centre Strategic Framework. If feasible, proposals could be implemented as part of the Realising the Potential infrastructure projects.	Head of Economic Regeneration & Planning. Cllr Nick Bradley	Green
Review the existing city centre road system with a view to a phased simplification and improved accessibility for	Simplification of the city centre road system and improved access for pedestrians and cyclists.	Traffic signals team have been reviewed, revised and simplified on Kingsway. Traffic signals team have also made improvements on the Boulevard. Consultation with city centre businesses / BID has	Head of Highways & Transportation Cllr June Burtonshaw	Green

<p>pedestrians and cyclists. (ref: 8.15)</p>		<p>commenced to assess the feasibility and impact of more substantial changes</p>		
<p>Examine the feasibility of introducing a comprehensive city centre parking system and adopting a more flexible charging regime in local authority controlled car parks. (ref:8:15)</p>	<p>A comprehensive city centre parking system and flexible charging regime.</p>	<p>Initial review of parking tariffs undertaken. New pay and display machines to be provided.</p> <p>Modern car parking, software and payment systems are being installed within the city centre</p> <p>Actions for the parking review have been completed. A review of the parking tariffs, incorporating Sunday charging will be available in September</p>	<p>Head of Highways & Transportation Cllr June Burtonshaw</p>	<p>Green</p>
<p>Introduce a 20mph speed limit in residential areas across the city, examine introducing a 20mph speed limit on most roads in the city centre and appropriate speed limits in rural areas. (ref: 8.16)</p>	<p>Reduced traffic speed and improved safety, and perception of safety, around schools. Encourage walking and cycling to school.</p>	<p>A 20mph speed limit has been introduced in roads around 11 primary and secondary schools.</p> <p>A comprehensive package addressing the majority of schools in Swansea has been approved by Cabinet members for Place and Education, and the package is being delivered through a rolling programme.</p>	<p>Head of Highways & Transportation Cllr June Burtonshaw</p>	<p>Green</p>

Standing Up for High Quality Health and Social Services

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Ensure a new emphasis in Social Services on prevention and early intervention - investing in the conditions which maintain independence and support families, rather than dealing with the consequences of family break down.</p> <p>(ref: 9.4)</p>	<p>Preventing problems from occurring and/or intervening at early stage when problems first present, in order to prevent additional needs from escalating and becoming more complex, requiring specialist intervention</p>	<p>The new emphasis on prevention & early intervention services, focuses on the development of strengthening universal approaches, identifying risk and promoting resilience,. Under the Sustainable Swansea Prevention workstream, staff will mapping and analysing existing provision, developing a new assessment framework and pathways of support to ensure a coherent Team Swansea approach.</p>	<p>Director of People</p> <p>Head of Poverty and Prevention</p> <p>Cllr Mark Child</p>	<p>Green</p> <p>Prevention workstream in Sustainable Swansea – Invest to Save Prevention Fund. There is a full list of preventative projects which are being proposed.</p> <p>These have been developed in conjunction with Social Services – Child and Family and Adults</p>
<p>Investigate the creation of a Social Impact Bond to help reform Children’s Social Services, investing in new preventive services to help families care for their own children, and to draw back to the city, children who are currently cared for ‘out of county’.</p> <p>(ref: 9.4)</p>	<p>To increase the number of children cared for out of county – back into the city and to support families care for their own children</p>	<p>We have developed a 5 year strategy for Looked After Children in order to reduce the number of children requiring Out of County care. We are improving the interface with early intervention and prevention services, such as Team Around the Family (TAF). Locality teams within Child and Family services e.g. Penderry, Townhill, East and West, are supporting children in their local community more effectively</p>	<p>Director of People</p> <p>Head of Poverty and Prevention</p> <p>Head of Child & Family Services</p> <p>Cllr Mark Child</p>	<p>Green</p> <p>The Prevention work stream of Sustainable Swansea includes a project on Out of Area placements, and one on the continuum of support to children and families between Early Intervention and Prevention and Children and Family Services</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Relocate social services to work directly in the communities they serve and co-locate them with other council services and partner agencies in these localities, such as education, housing and health.</p> <p>(ref: 9.5)</p>	<p>To increase the number of support services offered by Social Services and their partners in the communities in which they serve.</p>	<p>We have taken opportunities to re-locate provision in communities and with partner agencies where it is appropriate and achievable. For example, we are working with ABMU to develop a single point of access to reablement services</p> <p>By ensuring integrated health and social care services are available to older people and people with disabilities through the development of 3 network hubs working within local communities.</p> <p>The full range of family support services, such as Team Around the Family (TAF), Intensive Family Support Service (IFSS) are focused on early intervention and preventing the escalation of need. By working closely together, agencies are better placed to ensure the best possible outcomes for children in need are achieved.</p>	<p>Director of People</p> <p>Chief Operating Officer (Social Services)</p> <p>Head of Adult Services</p> <p>Head of Child and Family Services</p> <p>Cllr Mark Child</p>	<p>Green</p>
<p>Better integrate systems, ensuring far more effective links between adult and children's services and between</p>	<p>Integrated pathways of support across departmental and organisational boundaries.</p>	<p>The Council has restructured to ensure that such links and integration of systems are made. The Prevention workstream in the Sustainable Swansea strategy</p>	<p>Director of People</p> <p>Chief Operating Officer Social Services</p>	<p>Green</p>

<p>social services, education and local health services.</p> <p>(ref: 9.6)</p>		<p>contains a number of projects to enhance this further. A Transition protocol has been developed to provide a clear pathway to adulthood for disabled young people in Swansea.</p> <p>Integration with health services is a key priority that is being pursued on a regional level through Western Bay collaborative arrangements, and at a local level through a newly established Integration Board between health and social services.</p>	<p>Chief Education Officer</p> <p>Cllr Mark Child</p>	
<p>Play a full part in the 'Healthy Cities' initiative, to address the health inequalities and differences in life expectancy across the city.</p> <p>(ref: 9.6)</p>	<p>A reduction in health inequalities and difference in life expectancy across the city.</p> <p>Improvements in health outcomes and a healthier lifestyles for those people living in the most deprived communities.</p>	<p>The Council continues to develop its work on Phase 5 Health City and has applied for Phase 6. We are working with health partners to develop a Healthy and Active Swansea Action Plan - A Vision for Swansea; "The most Active, Healthy and Informed city in the UK, where a healthy lifestyle is the norm". This includes a number of projects and initiatives to increase the numbers of people, especially children, making use of sport and leisure activities. We have promoted the Grow Local Scheme via the Community Food and Growing team in partnership with Communities First and Schools. We have drafted the strategy to Give Every Child the</p>	<p>Director of People</p> <p>Cllr Mark Child</p>	<p>Green</p> <p>Giving Every Child the best start in life is progressing – a Statement of Readiness is out for consultation.</p> <p>A full strategy will be written by the end of September 2014.</p> <p>A workshop with the Marmot team is being held in November 2014</p>

		Best Start in life and action plan in partnership with the Health Board, to ensure we are intervening early to provide better support at critical points in a child's development.		
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Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Intervene in the market in social and residential care to ensure, where provision is of last resort, that there is a diverse range of suppliers, including not-for-profit, cooperative and social enterprise providers.</p> <p>(ref: 9.7)</p>	<p>High quality social care and residential provision – offered by range of providers</p>	<p>Western Bay Regional Programme. Transforming Adult Social Services (TASS) is developing commissioning plans based on shared service models to shape the future social care market and to ensure there is sustainable independence.</p> <p>Interventions are being supported by new collaborative arrangements such as 4Cs and the Western Bay Procurement Hub and supported by effective governance arrangements.</p> <p>Through the Sustainable Swansea budget strategy, there are a number of projects to support the development of new models of delivery, including closer working with the third sector. Work is underway to develop an Intermediate Care Tier taken forward through Western Bay programme- Community Services workstream, with a common service model across the ABMU footprint and locally agreed arrangements. The first year of Intermediate Care Tier is supported through a successful regional bid, and</p>	<p>Chief Social Services Officer</p> <p>Cllr Mark Child</p>	<p>Green</p>

		business case made to the Welsh Government's Intermediate Care Fund..		
Invest in our staff at all levels in social services. (ref: 9.7)	A highly trained, capable and motivated workforce.	<p>Continuing to roll out whole service training in coaching skills, signs of safety practice, person centred and solution focussed thinking which is equipping our staff to work effectively and sustainably with people, children and families in ways that recognise and build upon their own strengths and resources, fully utilising the wider family and community networks.</p> <p>Social services training plan, developed jointly with health a Development Plan that sits within the transformation programme A Social Care Workforce Development plan, which is reviewed and signed off by Welsh Government.</p> <p>We have a programme of development for existing qualified social workers to provide a pathway to progress their career . This programme will help achieve the cultural change necessary to achieve a new model of social care, and to embed a sustainable approach to performance management.</p>	Chief Social Services Officer Cllr Mark Child	Green

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Build stronger links with Swansea's universities and others, so that Social Services and providers keep abreast of best practice and new ideas in research and delivery.</p> <p>(ref: 9.8)</p>	<p>High quality local practice which is informed by national best practice and incorporating news ideas in research and delivery</p>	<p>A range of partnership arrangements in place with HEI's within Swansea and wider area to support training, practice research and service development , e.g. SMAT Learning Exchange, All Wales Social Care Research Collaborative (ASCC), Older People Area Network (OPAN) and specific research projects such as kinship care.</p> <p>Implementing a career progression for social workers that provides newly qualified social workers with an opportunity for consolidation of learning into improved practice supported by a new collaborative, Port Agored, made up of 12 Local Authorities and partnership with University of Wales Trinity Saint David.</p>	<p>Chief Social Services Officer</p> <p>Cllr Mark Child</p>	<p>Green</p>

Standing Up for Better Housing

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Target HMOs for improved standards of management and maintenance.</p> <p>(ref: 10.2)</p>	<p>Improved standards and quality of housing</p>	<p>There is an active HMO inspection regime in place which is working towards identification of all HMO's Problematical ones are prosecuted. There were 1,562 licensed HMOs as at 31/10/13 and to date 2 landlords have been prosecuted and 6 issued with simple cautions for failure to license properties.</p>	<p>Head of Housing & Public Protection lead</p> <p>Cllr Sybil Crouch</p>	<p>Green</p> <p>Ongoing work taking place to identify and monitor licensable HMOs as a result of changes, i.e properties sold/licenses expired.</p>
<p>Work with Welsh Government, housing associations and the private sector to increase the supply of affordable housing.</p> <p>(ref: 10.3)</p>	<p>Provision of more affordable housing</p>	<p>The Council will work with the Welsh Government in relation to housing grants, in partnership with local RSL's to develop new sources of affordable accommodation and negotiate with the private sector.</p> <p>In addition to the £3m in Social Housing Grant the Authority has for an extra £2.6m under the Welsh Government's Additional Capital Funding Programme and a further £1.6m has been secured from the Welsh Government's 'Smaller Properties' Programme.</p>	<p>Head of Housing & Public Protection lead</p> <p>Cllr Mark Child</p>	<p>Green</p> <p>The Authority has been allocated Social Housing Grant of £2.77m for 2014/15. Monthly meetings are being held with the RSLs to ensure all this allocation is being spent.</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Make public land available and using the planning system and, in partnership with others, develop innovative ways of raising the funds to deliver an increased supply of quality affordable housing</p> <p>(ref: 10.3)</p>	<p>More land available for the provision of affordable housing.</p>	<p>Progress the Local Development Plan (LDP) - Affordable Housing target and policies to meet future requirements. LDP Preferred Strategy and Sustainability Appraisal produced and consultations taken place. Deposit LDP in preparation for consultation.</p> <p>Discussions ongoing with Planning and Housing colleagues to release land as part of the disposal programme</p>	<p>Planning & Corporate Building & Property input</p> <p>Head of Economic Regeneration & Planning</p> <p>Cllr Mark Child</p>	<p>Green</p> <p>Where disposals have been identified discussions with RSLs at an early stage are being undertaken i.e. QED sites, to establish if direct sales to facilitate affordable housing can be achieved but at market value.</p> <p>However, the RSLs are advising that local objection and problems at planning committee are causing difficulty. Housing are to raise with responsible Cabinet Member.</p>
<p>Prioritise those in housing need, especially the homeless.</p> <p>(ref: 10.4)</p>	<p>Social housing is allocated on the basis of need.</p>	<p>An allocations policy is in place to ensure accommodation is provided based on need. National legislation and guidance is applied to ensure priority is given to homeless households. The Council works in partnership with the private rented sector and housing associations to ensure there are additional housing options available to respond to housing need..</p>	<p>Head of Housing</p> <p>Cllr Mark Child</p>	<p>Blue</p> <p>In-house Social Lettings Agency, funded by Supporting People, commissioned to increase the supply of good quality private rented accommodation to help meet housing need</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Support independent living; provide improved options for older people</p> <p>(ref: 10.4)</p>	<p>More older people living independently</p>	<p>To meet the outcomes identified by older people that can them retain and achieve independence, to so that they can remain in their own homes for as long as possible.</p> <p>Housing contribution:</p> <p>Ensure the Sheltered Housing service continues to meet the requirement of older people taking account of the recommendations of Aylward report in relation to older person supported housing.</p>	<p>Chief Social Services Officer and Head of Housing</p> <p>Cllr June Burtonshaw</p>	<p>Green</p> <p>Currently analysing data from support plans and reviewing resources. This is prior to evaluating and preparing a plan designed to help meet the requirements of Aylward.</p>
<p>Increase funding for housing co-operatives and mutual housing</p> <p>(ref: 10.5)</p>	<p>Provision of more affordable housing through new models of service delivery</p>	<p>Cabinet considered scrutiny's study of affordable housing on 12th Nov 13 and welcomed approaches from co-ops and mutuals to help meet housing need, especially to tackle homelessness</p> <p>An assessment will be made on the contribution that co-ops could play taking into account Welsh Government developments/policy initiatives as part of Swansea's response to the challenge of delivering affordable housing.</p>	<p>Head of Housing & Public Protection lead</p> <p>Cllr Mark Child</p>	<p>Green</p> <p>There are plans to consult RSLs at a meeting in August, regarding their views on establishing co-ops and mutuals</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Utilise the £11million in the Housing Revenue Account to improve Council houses and provide a boost to a local construction industry.</p> <p>(ref: 10.5)</p>	<p>Improved housing quality. Expenditure on housing improvements result in a direct benefit for the local construction industry.</p>	<p>The HRA Business Plan 2013/14 predicts that £11m reserves will be used by 2015/16 to fund capital expenditure. Improve quality of housing.</p>	<p>Head of Housing & Public Protection lead</p> <p>Cllr June Burtonshaw</p>	<p>Green</p> <p>All available resources have been committed to the achievement of the WHQS</p>
<p>Work with the Welsh Government and tenants to explore innovative ways in which to improve the quality of social housing.</p> <p>(ref: 10.5)</p>		<p>Develop a business plan that improves the quality of housing up to WHQS by 2020. Revised HRA Business plan accepted by Welsh Government July 2013.</p> <p>Submit new Business Plan for 2014</p> <p>Consultation with tenants on achievement of the Welsh Housing Quality Standard and Housing Futures Programme is ongoing</p> <p>Improve quality of housing</p>	<p>Head of Housing & Public Protection lead</p> <p>Cllr June Burtonshaw</p>	<p>Green</p> <p>Business Plan in place to bring the stock up to WHQS by 2020. Business Plan for 2014 submitted to WG in December 2013 still awaiting feedback from the WG</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Take action to address the blight of empty properties and increase the supply of housing. Work with the Welsh Government and its proposed Empty Property Loan Fund to bring empty properties back into use over four years.</p> <p>(ref: 10.6)</p>	<p>A reduction in the number of empty properties.</p> <p>Environmental improvements and an improved 'look and feel' of communities.</p>	<p>Work regionally to deliver the WG Houses to Homes Empty Property Loans fund.</p> <p>Access to low cost borrowing to encourage the reuse / conversion of empty properties for housing. (£1.6m drawn down on behalf of the region.)</p> <p>Work ongoing across various Public Health interventions in adherence with statutory processes</p>	<p>Head of Housing & Public Protection lead</p> <p>Cllr Mark Child</p>	<p>Green</p> <p>20 Houses to Homes loans approved to help bring empty properties back into use as housing.</p>
<p>Put housing at the centre of community regeneration and ensure that all community regeneration, including housing investment, is based on a 'Community Benefit' approach in delivering jobs and training opportunities.</p> <p>(ref: 10.7)</p>	<p>Increase the number of regeneration projects with social benefit clauses in their contracts through the Beyond Bricks and Mortar initiative</p>	<p>We have incorporated the 'community benefit' clause within tender documentation for major capital projects such as the construction of the new site for Morriston comprehensive school, Burlais and Gowerton primary schools and the proposed works to High Rise flats. In addition, we have lowered the threshold to £ 1m for community benefits increasing the number of schemes which fall into this process.</p>	<p>Chief Operating Officer to lead / procurement input</p> <p>Cllr Mitch Theaker</p>	<p>Green</p> <p>Appropriate 'Community Benefit' clauses to be incorporated within a relevant tender documentation. Ongoing monitoring by way of contracts on site is progressing, updates will be provided once realised.</p>

Standing Up for the Best in the Arts, Culture and Sport

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Examine the feasibility of a 'Blue Plaque' scheme in Swansea to highlight those houses and buildings of historic interest.</p> <p>(ref: 11.2)</p>	<p>Increased awareness of historic houses and buildings.</p>	<p>Cabinet agreed to establish a scheme and an Advisory Group to manage the process. The first Blue Plaque was unveiled in April 2013 (Pete Ham) followed by Griffith John in September 2013 and Emily Phipps in November 2013. Further plaques scheduled during the coming calendar</p>	<p>Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Nick Bradley</p>	<p>Green</p>
<p>Ensure that Swansea's industrial legacy is central to plans for regenerating our city and local communities.</p> <p>(ref: 11.2)</p>	<p>Increased awareness of Swansea's industrial legacy and its influence in regeneration plans and projects</p>	<p>Regenerate Hafod Copperworks in Partnership with Swansea University. Mixed use development that brings the site back into beneficial use and celebrates its unique industrial heritage. Funding has been secured and works undertaken. Open days and ministerial visits have been hosted.</p>	<p>Head of Economic Regeneration & Planning</p> <p>Cllr Nick Bradley</p>	<p>Green</p>
<p>Draw up a refreshed 'Arts Strategy' for the city and review and refocus existing support for the arts and culture in our city.</p> <p>(ref: 11.5)</p>	<p>High quality art and cultural provision in the local area. Embedding the arts and culture within new models of service delivery to promote community cohesion and community action</p>	<p>Review of the Arts and Culture to be undertaken as part of the restructure of to meet the needs to deliver the Swansea Wales City of Culture commitment.</p>	<p>Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Nick Bradley</p>	<p>Green</p> <p>Review of the Arts Strategy to now be led by the new Head of Service for Culture, Tourism, Sport & Leisure from September 14 onwards.</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Work with the Swans, the Ospreys and Swansea University to create a premier 'Sports City' strategy.</p> <p>(ref: 11.7)</p>	<p>Economic benefits to local communities, interest and involvement in sports to improve healthy lifestyles and health outcomes in the long term.</p>	<p>City of Sport Strategy - To investigate feasibility of delivering the Bryntawe Sports project in partnership with Ospreys, Swansea City AFC and Swansea Universities; Maintain progress on Sport Village in co-operation with Swansea University; to work with partners to attract Major Events</p>	<p>Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Nick Bradley</p>	<p>Green</p> <p>Initial discussions with partners still in progress – target completion remains 2015</p>
<p>Work with the arts community, the two Swansea Universities and others to promote and develop the creative industries and facilities for local artists and creative businesses, to enhance their contribution to local economic growth.</p> <p>(ref:11.9)</p>	<p>Improved access to Arts and Cultural activities and resources; familiarise citizens with their cultural heritage, awaken creativity and artistic/cultural appreciation; improve mental health and wellbeing</p>	<p>Develop projects with partners to exploit commercial opportunities for growing the creative industries sector, as part of the city region economic development strategy. A knowledge Economy & Innovation Group has been established to facilitate project delivery.</p> <p>City of Culture Bid submitted on target, further development of the partnerships underway associated with the submission of the Ideas, People and Places Bid to ACW in May 2014</p>	<p>Head of Economic Regeneration & Planning</p> <p>Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Nick Bradley</p>	<p>Green</p>

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Work with the Welsh Government and others to prepare for the Dylan Thomas centenary celebrations in 2014.</p> <p>(ref: 11.10)</p>	<p>Raised profile of the cultural proposition and offer in Swansea</p>	<p>Plan for the Dylan Thomas 2014 Centenary Celebration. Develop a year- long festival around Dylan Thomas, his work and legacy, engage with wider audiences, and work with regional, national and international partners - Increased Tourism spend in CCS. HLF application for new permanent Learning and Outreach programme</p>	<p>Head of Culture, Sport, Leisure and Tourism</p>	<p>Green</p> <p>Apr 14: Dylan Thomas Exhibition Heritage Lottery grant approved, new exhibition opens October 2014. Three year Learning and Outreach Programmes currently in development.</p>
<p>Explore the feasibility of establishing 'Copperopolis' as a World Heritage Site, so contributing to making Swansea a major quality tourism destination.</p> <p>(ref: 11.12)</p>	<p>Copperopolis established as a World Heritage site.</p> <p>Increase in tourism.</p>	<p>Regenerate Hafod Copperworks in Partnership with Swansea University - Mixed use development that brings the site back into beneficial use and celebrates its unique industrial heritage. Funding has been secured and works undertaken. Open days and ministerial visits have been hosted.</p>	<p>Head of Economic Regeneration & Planning</p>	<p>Green</p>

Standing Up for Stronger and Safer Communities

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Follow the co-operative council model and ensure that the whole council - elected Members and Staff - works together to empower local communities, enabling their voices to be heard and allowing them to 'own' local issues</p> <p>(ref: 12.2)</p>	<p>Swansea is a Co-operative Council and co-operative principles are evidenced in everything the Council does.</p>	<p>Sustainable Swansea and the Council's budget principles include looking at alternative forms of service delivery and how we support residents and communities to help themselves. A discussion about Co-operative Councils has taken place with Cabinet. Visits to Oldham and Lambeth have taken place and a discussion paper has been produced on what a co-operative model might mean for Swansea.</p> <p>The Council intends to join the Co-operative Councils Innovation Network</p>	<p>Director of Corporate Services</p> <p>Deputy Leader, Christine Richards</p>	<p>Green</p>
<p>Require any development or project to demonstrate how it will engage local young people, provide jobs or training places.</p> <p>(ref: 12.3)</p>	<p>An increase in jobs and training places for local young people</p>	<p>The Council's "Beyond Bricks and Mortar" Strategy for continues to recruit apprentices and we are active participants in the South West Wales Regional shared apprentice programme. and employment opportunities.</p>	<p>Chief Operating Officer (construction projects)</p> <p>Cllr Mitch Theaker</p>	<p>Green</p> <p>An expression of interest has gone in for European funding for the expansion of the BBM programme into other industries.</p> <p>Collaboration with the South West Wales Regional Shard Apprenticeship (SWWRSAL) programme. To date this</p>

				year we have had one plastering apprentice on placement within CB & PS
<p>Promote citizenship in schools, seek to involve young people in a range of activities in our communities and initiate a county-wide youth leadership programme.</p> <p>(ref: 12.3)</p>	<p>An increase in the number of young people participating in community activities.</p>	<p>The Big Conversation (the new Youth Forum for Swansea) being rolled out.</p> <p>Within the last year the Young Peoples Service (YPS) have delivered two Level 2 Youth Leadership Award courses for 16 – 18 year olds, targeting 30 young people across Swansea. The programme is run in partnership with YPS, Participation Team, the Professional Youth Network (PYN) and Menter Iaith. Two programmes have been run, one through the medium of Welsh.</p>	<p>Head of Poverty and Prevention</p> <p>Deputy Leader, Christine Richards</p>	Green
<p>Where appropriate implement the Rights of Children and Young Persons Wales Measure.</p> <p>(ref: 12.3)</p>	<p>The rights of children and young people are taken into account in Council business</p>	<p>The Council has agreed to impose on itself a duty of ensuring we consider children's rights in everything we do. This scheme will be developed in partnership with children and young people, as well as partner organisations. A cross-Council implementation group has been established to develop the scheme, develop an impact assessment process, a training programme and a program to embed rights-based practice in</p>	<p>Director of People</p> <p>Deputy Leader Christine Richards</p>	Green

		services.		
<p>Value Swansea's various communities by celebrating diversity and 'each other's festivals' to create a positive and cohesive sense of community and emphasising social justice and respect.</p> <p>(ref: 12.5)</p>	<p>Increased levels of community cohesion, respect and co-operation.</p>	<p>Support implementation of Strategic Equality Plan, Welsh Language Scheme and associated plans. Equality Impact Assessments. Continue to develop engagement mechanisms with groups, e.g., LGBT Forum. Embedding community cohesion within the Communities First programme, the development and delivery of the Community Cohesion Delivery and the development of a hate crime strategy.</p>	<p>Head of Communication and Customer Engagement</p> <p>Head of Poverty & Prevention</p> <p>Deputy Leader, Christine Richards</p>	<p>Green</p> <p>A revised Community Cohesion Delivery Plan has been provided by Welsh Government. 2 more years of funding the Community Cohesion Co-ordinator post has been agreed. 2014-2016.</p> <p>The new Delivery plan has a number of outcomes which emphasise the role and involvement of the Communities 1st programme and Hate crime reporting</p>
<p>Develop a carefully targeted use of ASBO's, an alley-gating policy investigate "no cold-calling" zones and prosecute breaches.</p> <p>(ref: 12.7)</p>	<p>An increase in community safety</p>	<p>ASBO legislation is expected to be changing significantly in the near future. An Alley gating policy has been adopted by the Authority. Cold calling zones can be set up as demand is shown. Staff resource to service referrals from zones is very limited.</p>	<p>Head of Housing & Public Protection lead</p> <p>Cllr June Burtonshaw</p>	<p>Green</p>

Standing up for a Better Environment and Better Planning

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Give a stronger voice to residents in the design of community-based facilities, such as the development of suburban shopping centres, transport and other neighbourhood schemes, by ensuring there is full citizen engagement, including young people.</p> <p>(ref: 13.9)</p>	<p>Residents feel able to influence Council decisions.</p> <p>Council decisions are shaped by resident opinion.</p>	<p>Work with schools and communities in identifying priorities for inclusion in area-based Safe Routes in Communities bids.</p> <p>Public consultation is critical to progressing the Local Development Plan (LDP). The Preferred Strategy and Sustainability Appraisal has been produced and consultations have taken place. Deposit LDP now in preparation for consultation</p>	<p>Head of Highways & Transportation.</p> <p>Head of Economic Regeneration & Planning.</p> <p>Deputy Leader, Christine Richards</p>	<p>Green</p>
<p>Encourage the highest standards of 'low carbon' design in all developments (Commit to maintain Green Dragon Level 5 within CB&PS; Commit to BREEAM very good or excellent for all major projects depending on site constraints (Cefn Hengoed School achieved Very Good).</p> <p>(ref: 13.4)</p>	<p>Encourage the highest standards of 'low carbon' design in all developments.</p>	<p>A BREEAM award of very good is being sought for the completed Swansea City Bus Station.</p> <p>CB&PS have maintained their green dragon level 5 accreditation following an annual review and assessment in May 2013.</p> <p>Sustainability and design are key planning considerations and pre-application discussions are held with developers to achieve better development outcomes for Swansea.</p>	<p>Chief Operating Officer (Internal construction projects)</p> <p>Head of Economic Regeneration & Planning</p> <p>Head of Highways & Transportation</p> <p>Cllr Sybil Crouch</p>	<p>Green</p> <p>As part of the grant criteria will need to realise BREEAM Excellent status. Appropriate consultants have been appointed as part of the design/construction process to enable this.</p>

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Put a commitment to sustainable development at the heart of planning policies.</p> <p>(ref: 13.4)</p>	<p>Sustainable development is embedded in all planning policies.</p>	<p>Progress the Local Development Plan (LDP) - Appropriate development and improved quality. LDP Preferred Strategy and Sustainability Appraisal produced and consultations taken place. Deposit LDP in preparation for consultation. Sustainable Development is at the heart of the planning process and LDP production.</p>	<p>Head of Economic Regeneration & Planning</p> <p>Cllr Sybil Crouch</p>	<p>Green</p>
<p>Encourage the highest standards of 'low carbon' design and quality in all types of developments and investment.</p> <p>(ref: 13.4)</p>	<p>High quality, low carbon design in all types of development.</p>	<p>Guidance produced, consultation undertaken, and policy adopted. Championed and support the Low Carbon Swansea Project to encourage commitment to investment in low carbon developments.</p> <p>The 3 year lighting renewal programme utilising LED technology is a significant low carbon investment. Currently in last year of programme - all on track for completion.. Morrision School Redevelopment - on target to achieve Excellent.</p>	<p>Chief Operating Officer (Internal construction projects)</p> <p>Head of Economic Regeneration & Planning</p> <p>Head of Highways & Transportation</p> <p>Cllr Sybil Crouch</p>	<p>Green</p> <p>Links to BREEAM, also projects as part of the building control process will need to demonstrate conformity to current standards, which in turn will help achieve a reduction in carbon.</p>

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Introduce a county-wide programme of eco-street light replacement, reducing the council's carbon footprint and saving energy costs.</p> <p>(ref: 13.4)</p>	<p>An eco-street light replacement programme.</p> <p>A reduction in the Council's carbon footprint</p>	<p>New 3 Year LED Lighting programme</p> <p>Currently in last year of programme - all on track for completion</p> <p>Design of new lighting and equipment incorporates the use of L.E.D. lamps and dimming which reduce average carbon emissions by 60% in residential areas and by 40% over the whole lighting system.</p> <p>Introduce a county-wide programme of eco-street light replacement, reducing the council's carbon footprint and saving energy costs.</p>	<p>Head of Highways and Transportation</p> <p>Cllr Sybil Crouch</p>	<p>Green</p>
<p>Improve facilities in the city centre for pedestrians, cyclists and visitors, and develop and promote 'green corridors' - environmentally friendly links to the city centre from the suburbs.</p> <p>(ref: 13.4)</p>	<p>More attractive and convenient routes to encourage walking and cycling and to assist visitors</p>	<p>Progress city centre cycle routes and deliver improved pedestrian crossings and routes, including Boulevard scheme. Cycle Action Plan agreed, with ongoing consultation with Sustrans and Wheelrights. A proposal for a network of off-road routes for city centre cycling has been agreed. The introduction of the Active Travel Act and the responsibilities therein to improve and promote cycling and walking will support this policy</p>	<p>Head of Highways & Transportation and others</p> <p>Cllr Sybil Crouch</p>	<p>Green</p>

		commitment.		
<p>Seek the imaginative and sustainable use of open spaces in the city centre.</p> <p>(ref: 13.5)</p>	<p>An improvement in the use of the city centre and a clear city centre offer. The sustainable use of the city centre, greater community cohesion and wellbeing</p>	<p>The Waterfront City Programme is being delivered to provide usable open spaces that encourage events and activity. A review of the City Centre Strategic Framework has been commissioned and public realm, greening and urban design are key considerations.</p> <p>Events programme ongoing and delivered in partnership with City Centre Management and Swansea BID.</p>	<p>Head of Economic Regeneration & Planning</p> <p>Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr Sybil Crouch</p>	<p>Green</p>
<p>Seek to protect and enhance Parks and Open spaces for the enjoyment of present and future generations, especially seeking the imaginative and sustainable use of open spaces in the city centre.</p> <p>(ref: 13.5)</p>	<p>Increase opportunities through continued programme of Parks and Playground Improvements</p> <p>Increase local ownership, local pride, engagement and involvement through the establishment of Friends of Parks groups.</p> <p>Enhance selected parks through achievement of Green Flag status</p> <p>Protection of selected parks through Fields in Trust designation</p>	<p>The LDP seeks to balance the requirement to allocate land for development and afford protection of land for current and future generations. The Preferred Strategy and Sustainability Appraisal has been produced and consultations taken place. The Deposit LDP is in preparation for consultation</p>	<p>Head of Economic Regeneration & Planning</p> <p>Head of Culture, Sport, Leisure and Tourism</p> <p>Cllr June Burtonshaw</p>	<p>Green</p> <p>Cwmdonkin Park restoration project Capital works complete. Brynmelin Park improvement project complete.</p> <p>5 new/upgraded play areas for target areas as part of Administration's £300k commitment 90% complete.</p> <p>4 new skate facilities installed in target areas</p> <p>Rethinking Parks application submitted to Nesta/HLF</p> <p>6 new community groups</p>

				<p>engaged with in relation to establishing Friends groups</p> <p>4 existing Green Flags retained, 1 new Green Flag achieved, Management plan and application submitted for 1 further site</p> <p>Parks protected through Fields in Trust. National Fields in Trust award won by Parc Williams</p>
<p>Encourage the greater provision of allotments and garden sharing, particularly where publicly owned land is available and appropriate for such use.</p> <p>(ref: 13.6)</p>	<p>An increase in the number of allotments, garden sharing and publically owned land for growing</p>	<p>Continue to manage the existing allotment service and identify and develop additional community growing spaces. Promote Grow Local Scheme 10 allotment leases being progressed, Fairfield (Townhill) allotment site further developed Grow local scheme successfully promoted - 30 supported projects to date and £40 spend allocated</p>	<p>Head of Poverty & Prevention</p> <p>Cllr Sybil Crouch</p>	<p>Green</p> <p>The full £50k Grow Local Grant was allocated to schemes in 2013/14. This is being promoted this financial year with a lot of interest.</p> <p>Working closely with CLAS to develop a route map for community growing and liaising with the Place directorate to minimise restrictions on growing spaces.</p>

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Commence a programme of 'greening' council programmes and buildings, starting with the use of renewable energy and micro-generation measures and making buildings more energy efficient.</p> <p>(ref: 13.7)</p>	<p>Council programmes and buildings which make use of renewable energy, micro-generation and making building more energy efficient.</p>	<p>Implement a programme within Council buildings to minimise carbon emissions, in line with approved Carbon Reduction Strategy - Reduced CO² emissions and costs of energy use by minimum 3% year per annum and by 30% over life of the programme. Pilot Carbon Performance to promote awareness and optimise building operational practices to reduce carbon emissions.</p> <p>Implement a programme for installing SMART meters to the Councils domestic & non-domestic electricity supplies and promote AMR (SMART) metering for the Councils highest consuming gas supplies.</p> <p>Support the Welsh Purchasing Consortium to develop a renewable energy framework contract for the installation of Solar Photovoltaic arrays on the Councils domestic and non-domestic buildings.</p>	<p>Chief Operating Officer (Property Assets)</p> <p>Cllr Sybil Crouch</p>	<p>Green</p> <p>Total Carbon Emissions for 2013/14 = 35,275 Tonnes (17% reduction on the 2009/10 base year measurement)</p> <p>Carbon Performance reporting regularly scheduled via Place P&FM meetings. Reporting now extended to include an additional four Service units</p> <p>All non-domestic electricity meter exchanges completed with 15% of the domestic electricity meters now exchanged. A total of 100 gas supplies have now been fitted with a SMART meter device.</p> <p>Technical Spec & Pricing scenario's completed in early August 2014. Tender Documentation being compiled by Torfaen CBC with a "go live" target date of Autumn 2014</p>

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Begin a programme of making council-run vehicles 'eco friendly'.</p> <p>(ref: 13.8)</p>	<p>An increase in the number of eco-friendly vehicles</p>	<p>9 electrical cars now in place within the Council's CB&PS and Highways departments and being 27 hybrid vehicles in place across the Council and currently being evaluated prior to further roll out</p> <p>Cross-sector electric vehicle working group being initiated by Swansea Low Carbon Group</p>	<p>COO/Head of Highways and Transportation</p> <p>Cllr Sybil Crouch</p>	<p>Green</p> <p>Whilst much of the fleet renewal programme has been suspended pending work to reduce fleet size, some new vehicles have been procured. One additional electric car is on order for Gower AONB, three Euro 6 HGV vehicles also on order. Trials of electric vans and hybrid trucks are currently on-going. Cross-sector electric vehicle working group being initiated by Swansea Low Carbon Group coordinate strategy for charging points within county.</p>

Policy Commitment	Anticipated Outcomes	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Seek to green the built environment by working with organisations such as housing associations and other public bodies and maximising the contribution from the Community Energy Saving Programme (CESP) and the Welsh Government's Arbed scheme.</p> <p>(ref: 13.8)</p>	<p>Greening the built environment and reducing demands.</p>	<p>Work with Housing Associations to bid for Welsh Government Arbed funding. Access funding from Utility companies via CESP (now replaced by the Energy Company Obligation ECO) funding programme. .</p> <p>£2.27m of CESP funding has been accessed over the last 12 months for Energy Efficiency improvements to Council Housing.</p> <p>A list of mixed tenure schemes (inc Housing Associations) is currently being drawn up for submission to the Welsh Government for the 2014/15 Arbed bidding round.</p> <p>Energy efficiency improvements to housing, warmer homes and potential for reduced fuel bills</p>	<p>Head of Housing & Public Protection lead</p> <p>Cllr Mark Child</p>	<p>Green</p> <p>WG Arbed funding for 2014/15 provisionally awarded for energy efficiency improvements to housing in the Waun Wen (Castle 1) area.</p>
<p>Work with 'Keep Wales Tidy', local communities and others to tackle the blight of litter, making Swansea a 'Tidy City'.</p> <p>(ref: 13.9)</p>	<p>To reduce the amount of litter and dog fouling in the city</p>	<p>As part of a high profile publicity campaign, 60 additional dog waster bins have been installed, with enforcements partners to serve notices</p>	<p>Head of Highways and Transportation</p> <p>Cllr June Burtonshaw</p>	<p>Green</p>

The Council's Vision for Swansea

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
Adopt a 'can do' attitude. (ref: 1.2)	The Council (Members and Officers) proactively solve problems and the residents experiences of the Council is Positive.	A new Innovation Programme has been deigned to deliver this aim including problem solving. We have agreed to involve Members fully in this programme of work.	Director of Corporate Services Deputy Leader, Christine Richards	Green
Establish a Delivery Unit (ref: 2.6)	A sharper focus on delivering our priorities Better support for the Leader and Cabinet Members	The Delivery Unit has been established. Part of its role is to review the delivery of the Policy Commitments and increase focus on the Improvement Plan. A Policy Officer has been appointed to provide support to the Leader and Cabinet Members on policy development.	Director of Corporate Services Deputy Leader, Christine Richards	Green

Policy Commitment	Anticipated Outcome	Milestones and steps to deliver it	Responsible Officer / Cabinet Member	Progress during Qtr 1 2014/15 & RAG status
<p>Create a 'Team Swansea' approach – a commitment to work with others.</p> <p>(ref: 2.7)</p>	<p>Services and employees work together to share ideas, solve problems and reduce costs: there are no silos.</p> <p>Create a culture of innovation, collaboration and ambition.</p>	<p>A new Innovation Programme has been designed to deliver this aim. Need to consider how we engage Members</p> <p>We have agreed to involve Members fully in this programme of work. Three new values have been established, including “working together” to support improvements in this area</p> <p>Merge this commitment with the ‘can do attitude – also reflects Co-operative Council principles.</p>	<p>Director of Corporate Services</p> <p>Deputy Leader, Christine Richards</p>	<p>Amber</p>